

Exhibit C  
Bond will be provided  
once contract is fully  
executed.

# NHG NIELSON HOOVER GROUP

NIELSON, HOOVER & COMPANY  
COLLINSWORTH, ALTER, FOWLER & FRENCH  
NHG SPECIALTY

March 5, 2021

District School Board of Monroe County  
241 Trumbo Road  
Key West, FL 33040

**RE: MASTER MECHANICAL SERVICES, INC.**  
**Marathon High School, Sugarloaf School, Poinciana School, Key West School, Horace**  
**O'Bryant – ITB No. 2021004**

To Whom It May Concern:

This is to advise you that our office provides suretyship for Master Mechanical Services, Inc. Their Surety is United States Fire Insurance Company which carries an A. M. Best Rating of A/XIII and is listed in the Department of the Treasury's Federal Register.

Based upon normal and standard underwriting criteria at the time of request, we should be in a position to provide Performance and Payment Bonds for Master Mechanical Services, Inc. for the amount of \$3,000,000 for single projects and a total bonding capacity of \$6,000,000. It must be understood; however, that we reserve the right to review all contractual documents prior to final commitment to issue any bonds.

Master Mechanical Services, Inc. is an excellent contractor and we hold them in high regard. We feel extremely confident in them and encourage you to offer them an opportunity to execute any upcoming projects.

This letter is not an assumption of liability, nor is it a bid or performance and payment bond. It is issued only as a bonding reference requested by our respected client.

Sincerely,



Joseph P. Nielson  
Resident Agent

